



## Federated Hermes, Inc.

Analyst Update

Data as of September 30, 2024

# Federated Hermes

## Forward-looking information

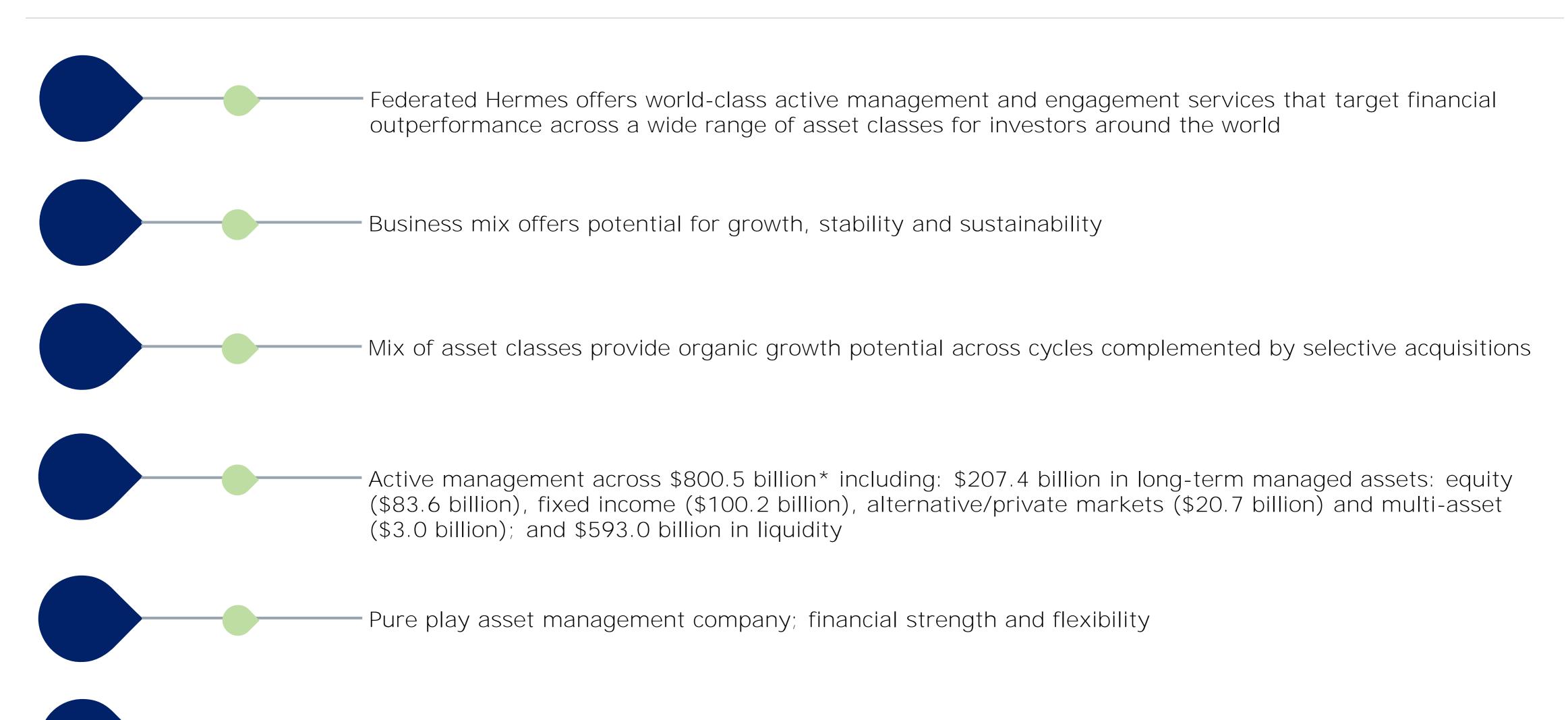
This presentation is provided as of the date on the cover and contains forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and Section 27A of the Securities Act of 1933, as amended. Statements that do not relate strictly to historical or current facts are forward-looking, including those related to product performance, the potential for business growth, stability, and sustainability, and the ability to complete and successfully integrate complementary acquisitions. Forward-looking statements, and Federated Hermes, Inc.'s ("Federated Hermes") level of business activity and financial results, are inherently subject to significant business, market, economic, competitive, regulatory and other risks and uncertainties, many of which are difficult to predict and beyond Federated Hermes' control. Other risks and uncertainties include the ability of Federated Hermes to predict the level of fee waivers and expenses in the future, predict whether performance fees or carried interest will be earned and retained, the ability of Federated Hermes to sustain product demand, the timing and level of product sales and redemptions, market appreciation or depreciation, revenues, and asset levels, flows and mix, which could vary significantly depending on various factors, such as market conditions, investment performance and investor behavior. Other risks and uncertainties also include the risk factors discussed in Federated Hermes' annual and quarterly reports as filed with the Securities and Exchange Commission. For a discussion of such risk factors, see Item 1A - Risk Factors in Federated Hermes' Annual Report on Form 10-K and other reports on file with the Securities and Exchange Commission. As a result, no assurance can be given as to future results, levels of activity, performance or achievements, and neither Federated Hermes nor any other person assumes responsibility for the accuracy and completeness of such statements in the future. Federated Hermes does not undertake any obligation to update the statements in this presentation.

This presentation also includes a non-GAAP financial measure, Revenue less Distribution Expense. This non-GAAP measure is not an alternative to GAAP measures and should not be considered in isolation or as an alternative for analysis of Federated Hermes' results as reported under GAAP. For additional disclosures regarding this non-GAAP measure, including definition of the term and reconciliations to the most directly comparable GAAP measure, please refer to slide 28 below.

### Federated Hermes

#### Investment considerations

\*Data as of 9/30/2024



Member of S&P 400 MidCap Index

### Overview of Federated Hermes

#### Global, active, responsible investment management and stewardship

Assets under management \$800 billion

Total revenue (Q3 '24) \$408.5 million

Founded 1955

Global headquarters Pittsburgh, Pa.

Employees 2,100

- Top 10 U.S. mutual fund managers¹
- ~11,000 intermediary firms and institutional clients
- 231 sales professionals

#### Strategy

Develop high-quality actively and responsibly managed investment strategies and offer them through an extensive global network of financial intermediaries and institutions

- Top-tier liquidity management business with \$593.0 billion in assets under management
- \$207.4 billion combined equity, fixed income, alternative/private markets and multi-asset
- \$83.6 billion in equity assets
- \$100.2 billion in fixed income assets
- \$20.7 billion in alternative/private markets
- \$3.0 billion in multi-asset assets

- Leading stewardship service provider
- \$2.1 trillion assets under advice<sup>2</sup>



## Q3 2024

#### Highlights

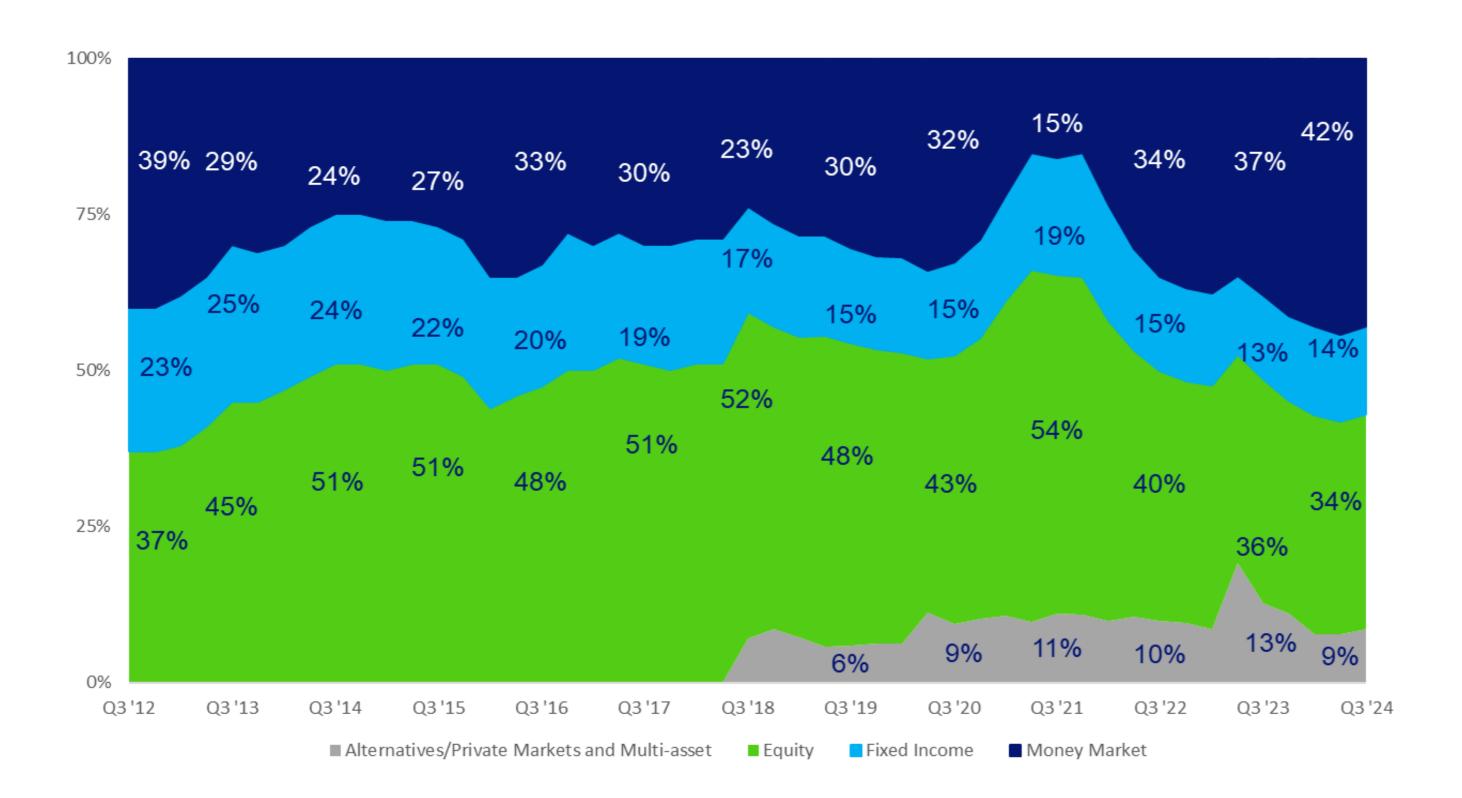


<sup>\*</sup>Unvested share-based awards that receive non-forfeitable dividend rights are deemed participating securities and are required to be considered in the computation of basic earnings per share under the "two-class method." As such, total net income of \$3.7 million available to unvested restricted Federated shareholders for the quarterly period ended September 30, 2024 was excluded from the computation of earnings per share.

Numbers may not be exact due to rounding. Data as of 9/30/24. Managed Assets, Equity Assets and Liquidity Assets blue box values reflect AUM.

## Diversified mix of revenue from managed assets

#### Percentage of revenue less distribution expense by asset type\*



Money Market			
Average	34%		
High Low	61% 13%		
Fixed Income			
Average High Low	18% 25% 11%		
Equity**			
Average High Low	43% 56% 27%		
Alt/Private Ma	rket & Multi-asset		
Average High Low	9% 19% 6%		

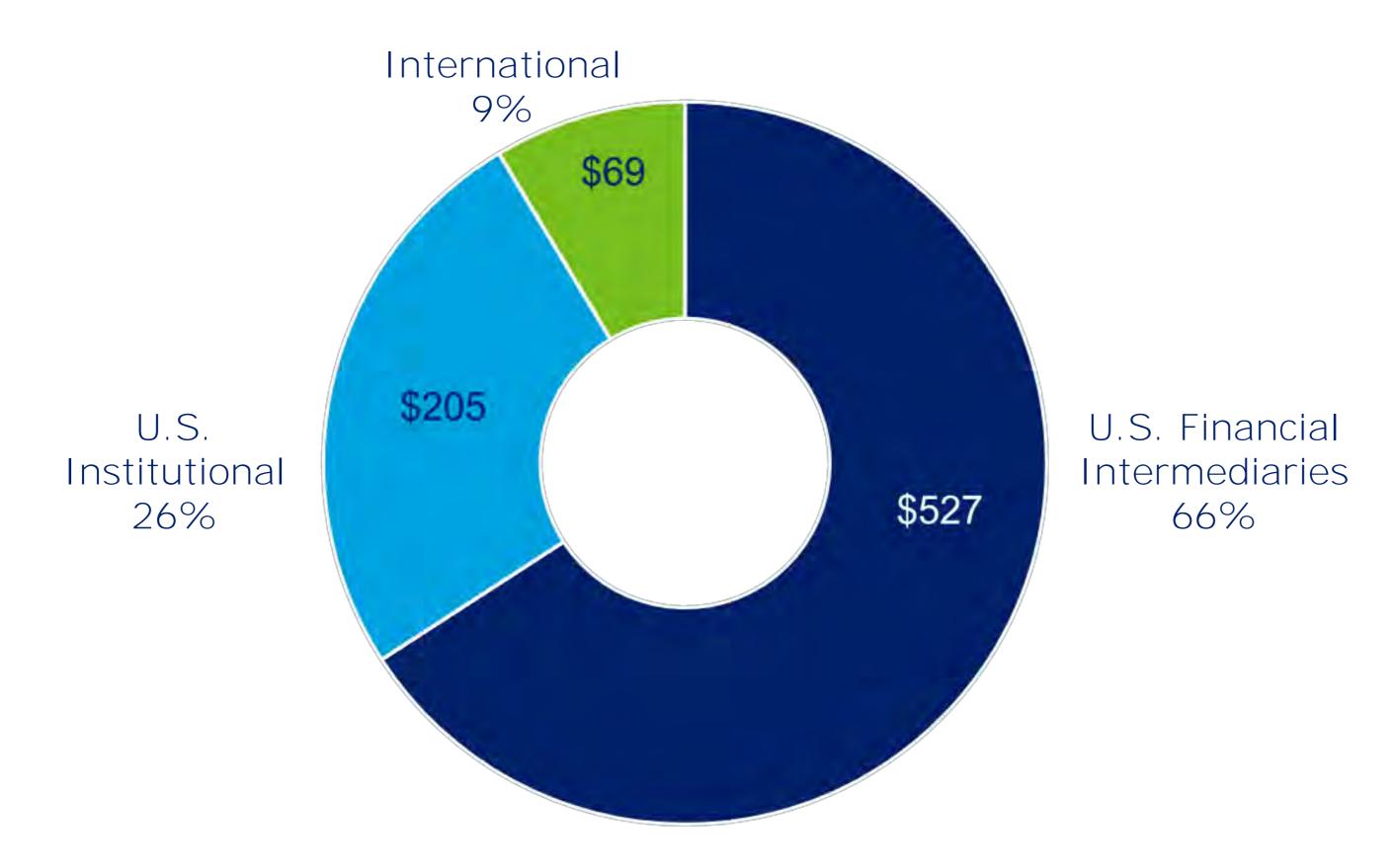
Total revenue less distribution expense was \$172M in Q3 2012 and \$313M in Q3 2024

<sup>\*</sup>Revenue less distribution expense is a non-GAAP measure. See slide 28 for reconciliation.

<sup>\*\*</sup>Prior to Q4 2018, Equity included some assets that are now classified as Alternatives/Private Markets or Multi-asset.

## Diversified multi-channel distribution

Total assets under management: \$800.5 billion as of September 30, 2024 (\$ in billions)



<u>U.S. Financial Intermediaries</u> – Domestic Broker Dealers, Bank Trust, Private Banks, Capital Markets, RIAs & Other

<u>U.S. Institutional</u> – Domestic Corporations, Government Entities, Pension Plan/Defined Contribution Sponsors, & Insurance Companies

<u>International</u> – Non-US entities including Insurance Companies, Pension Funds, Banks, Sovereign Wealth Funds, Corporations, Broker Dealers & Local Governments

## Equity strategies

Total equity AUM: \$83.6 billion

Global/International	\$28.9
Global Emerging Markets Strategies	\$4.8
Asia ex-Japan Fund	\$3.4
Global Equity ESG	\$2.5
Global Equity ESG - Nordics	\$2.3
SDG Engagement Equity \$1.4	
International Equity	\$1.2
International Strategic Value Dividend	\$1.1
International Leaders	\$1.3
All Other	\$10.9
Strategic Value Dividend (Domestic)	\$30.5
Strategic Value Dividend	\$30.4
U.S. Strategic Dividend ETF	\$0.2
Growth/Kaufmann	\$10.8
Kaufmann Fund	\$5.1
Kaufmann Small Cap	\$4.0
Kaufmann Large Cap	\$1.5
Kaufmann Large Cap  Kaufmann Fund II	\$1.5 \$0.1

Quantitative Equity/MDT	\$11.6
MDT All Cap Core	\$3.5
MDT Mid Cap Growth	\$2.2
MDT Large Cap Growth	\$1.7
MDT Small Cap Core	\$1.4
MDT Large Cap Value	\$1.4
MDT Small Cap Growth	\$0.5
All Other	\$0.8
Value/Income & Clover	\$1.3
Equity Income	\$0.8
Clover Small Cap Value	\$0.2
Clover All Cap Value	\$0.2
All Other	\$0.1
Index Funds	\$0.5
Mid-Cap Index	\$0.3
Max-Cap Index	\$0.2

Actively Managed ETFs*	
MDT Large Cap Growth ETF	\$2.8M
MDT Small Cap Core ETF	\$3.5M
MDT Large Cap Value ETF	\$3.2M
MDT Large Cap Core ETF	\$2.8M

\$7.4

## Fixed-income strategies

Total fixed-income \$100.2 billion and liquidity \$593.0 billion AUM: \$693.2 billion

Liquidity	\$593.0
Government	\$369.3
Prime	\$209.9
Tax-Free	\$13.9

Multi-Sector and Corporate	\$73.6
Multi-Sector Fixed Income Accounts	\$29.8
Total Return/Core Plus	\$19.2
Capital Preservation	\$2.5
Inst. Fixed Income	\$3.0
Ultrashort Bond	\$2.8
Short-Term Income	\$1.3
Federated Bond	\$1.2
Floating Rate Strategic Income	\$0.4
Sterling Cash Plus	\$0.4
All Other	\$12.9

High Yield	\$14.1
Inst. High Yield Bond	\$7.8
SDG Engagement High Yield Credit	\$1.3
Opportunistic High Yield Bond	\$0.5
High Income Bond	\$0.5
Global High Yield Credit	\$0.3
High Income Bond Fund II	\$0.1

\$3.6

<u> </u>	
CWH Intermediate	\$3.3
Muni Ultrashort	\$1.1
CWH Long Muni SMA	\$0.7
Muni High Yield Advantage	\$0.5
Short Intrm. Muni Fund	\$0.4
Muni Bond	\$0.3
Premier Muni Income	\$0.2
All Other	\$0.8
Government and Mortgage Backed	\$3.9
Gov. Ultrashort	\$1.3
Total Return Gov. Bond	\$0.2
U.S. Gov. Sec. Fund: 2-5 Years	\$0.1
Gov. Income Trust	\$0.2
Fund for U.S. Gov. Sec.	\$0.1
All Other	\$2.0
Global/International FI	\$1.2
LVM Funds	\$0.7
All Other	\$0.5

Municipal

Actively Managed ETFs*	
Total Return Bond ETF	\$248M
Short Duration Corporate ETF	\$28M
Short Duration High Yield ETF	\$26M

Data as of 9/30/24. All numbers are in \$ Billions (\$B), Sum of parts may not equal total due to rounding.

All Other

<sup>\*</sup>In December of 2021, Federated Hermes launched 2 actively managed fixed-income ETF's. Their assets are included in "Multi-Sector and Corporate All Other" and "High Yield All Other".

\*In January 2024, launched the Total Return Bond ETF, included in "Total Return/Core Plus".

## Alternative/private markets and multi-asset strategies

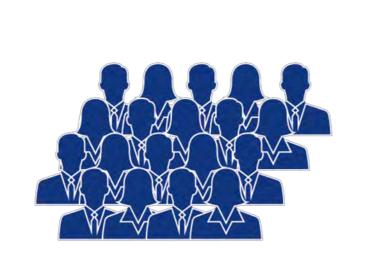
Total alternative/private markets \$20.7 billion and multi-asset \$3.0 billion AUM: \$23.6 billion

HGPE - Private Equity Advisory \$5.1  HGPE - Infrastructure Advisory \$3.0  Real Estate \$7.5
Real Estate \$7.5
Real Estate \$7.5
U.K. Property \$2.0
Hermes Property Unit Trust \$1.1
International Property \$0.7
All Other \$3.8
Private Credit \$4.2
Private Credit/Direct Lending \$1.8
Unconstrained Credit \$1.0
Trade Finance* \$0.9
Hermes Absolute Return Credit \$0.5

Multi-asset	\$3.0
Muni and Stock Advantage	\$1.4
Capital Income	\$0.7
Global Allocation	\$0.3
Managed Volatility II	\$0.2
All Other	\$0.4
Other Alternative	\$0.8
MDT Market Neutral	\$0.7
Prudent Bear	\$0.2

## 20 years of Stewardship Services Leadership

EOS at Federated Hermes



60+ member stewardship and responsible investing team





































Global team

\$2.1 trillion AUA

16 nationalities and languages

Industry experience

Proprietary database

20 years

of engagement records

1,000

unique issuers engaged in 2023



Climate change experts







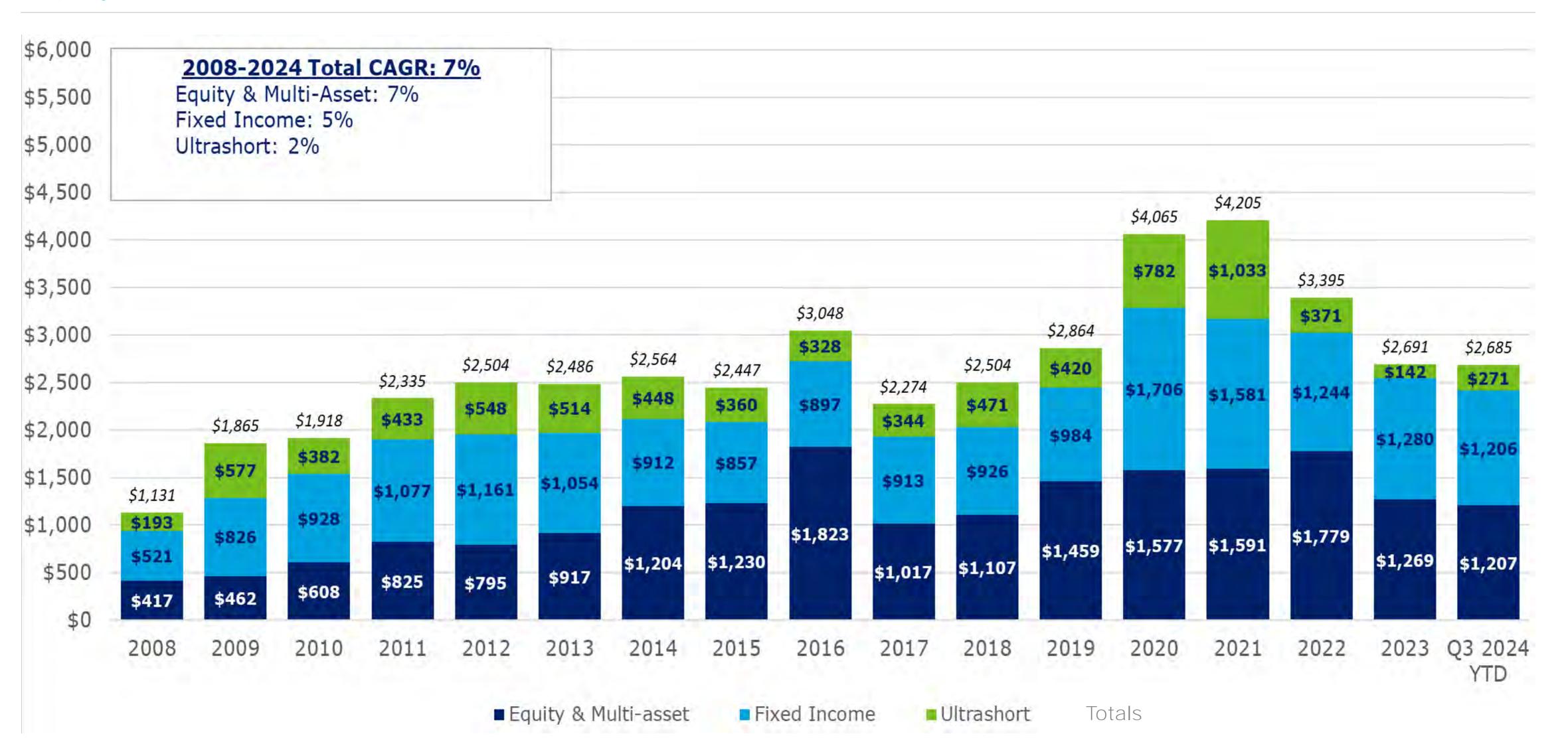


Industry executives



## Monthly average mutual fund & SMA gross sales

Equity and multi-asset, fixed income and ultrashort (\$ in millions)



## Equity\* and fixed-income sales

Fund and separate accounts (\$ in millions)

#### Fixed Income



Fixed Income	2021	2022	2023	Q3 2024 YTD	Total
Gross sales	\$42,626	\$28,016	\$26,809	\$19,190	\$116,641
Net sales	\$12,882	\$(6,710)	\$2,917	\$1,154	\$10,243

#### Equity

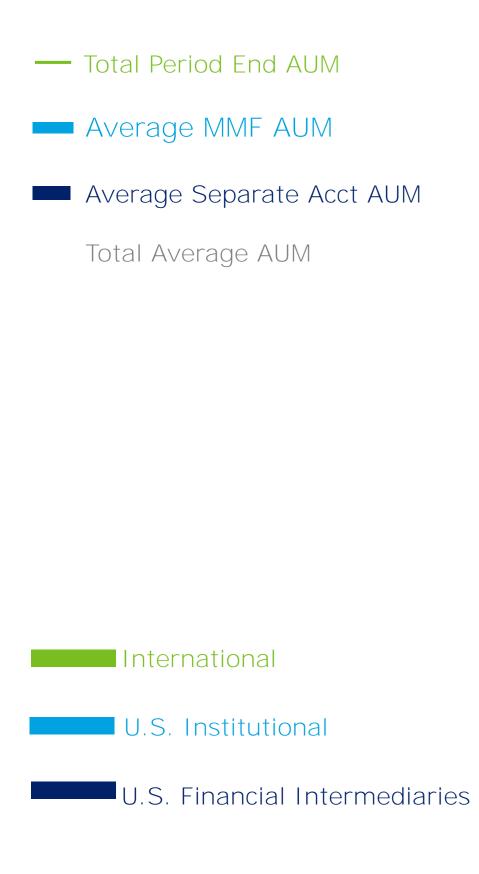


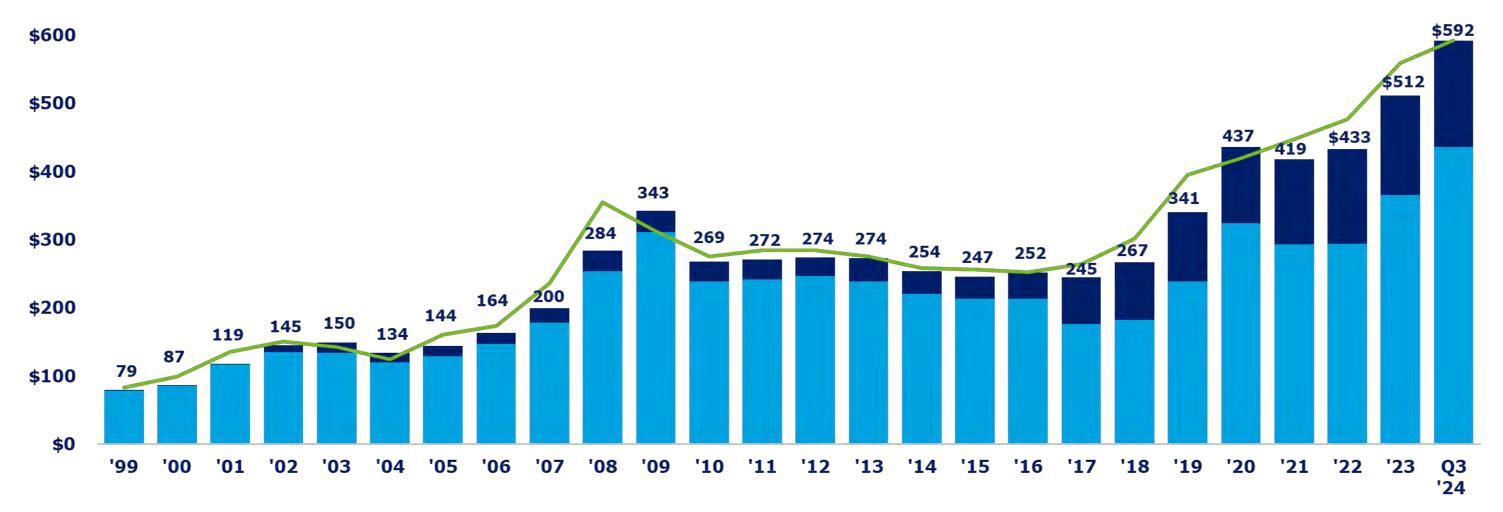
Equity	2021	2022	2023	Q3 2024 YTD	Total
Gross sales	\$22,130	\$24,228	\$17,876	\$11,457	\$75,691
Net sales	\$(5,567)	\$(1,944)	\$(7,414)	\$(8,330)	\$(23,255)

## Liquidity management

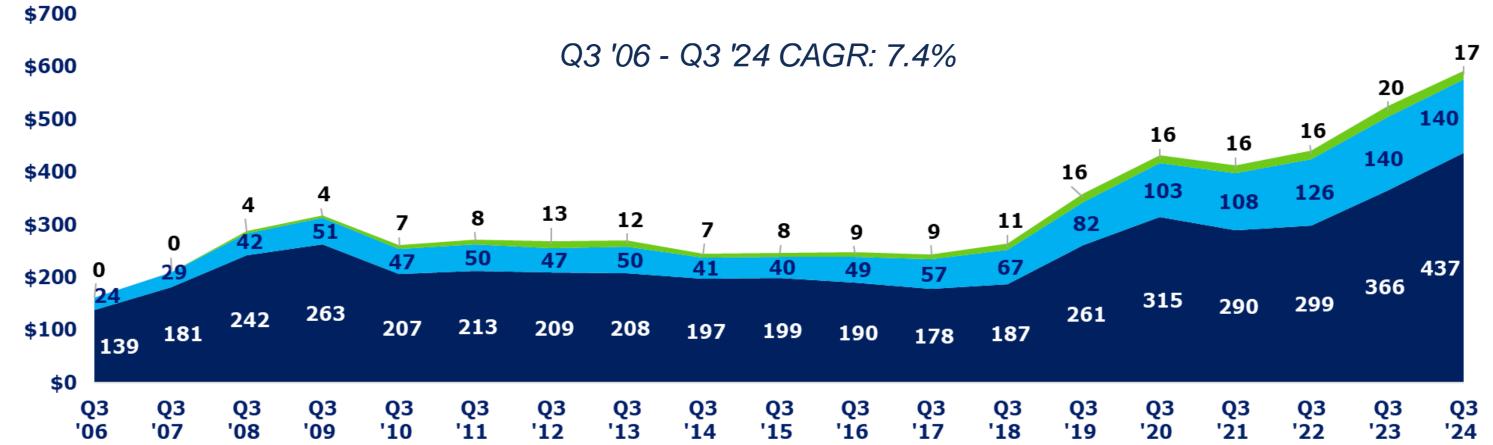
Money market funds & separate accounts







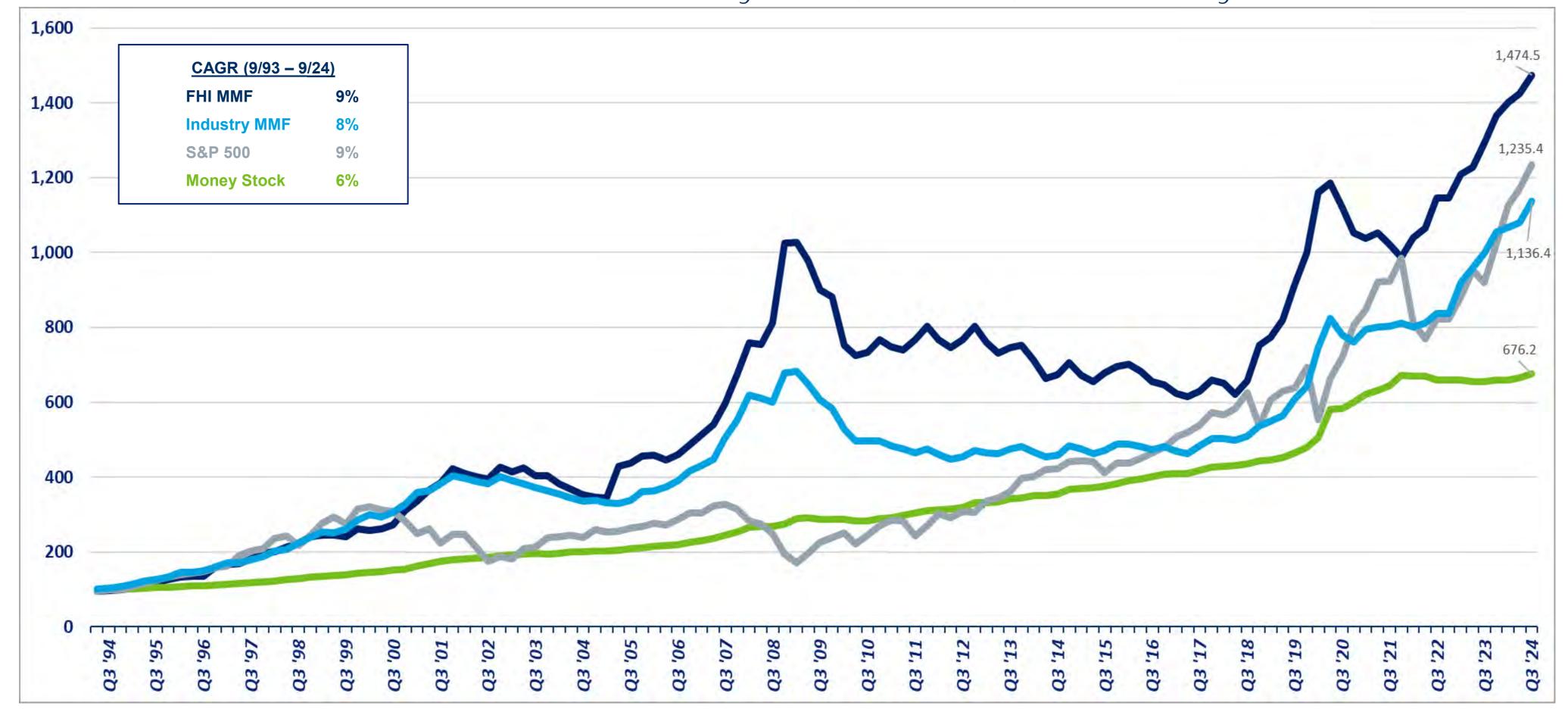




- Broad product line
- Value-added services
- Strength in large banks
- Barriers to entry
- Hedge in periods of volatility

## Money market fund\* assets





<sup>\*</sup>Beginning in Q1 '17 - Includes money market fund subadvised accounts.

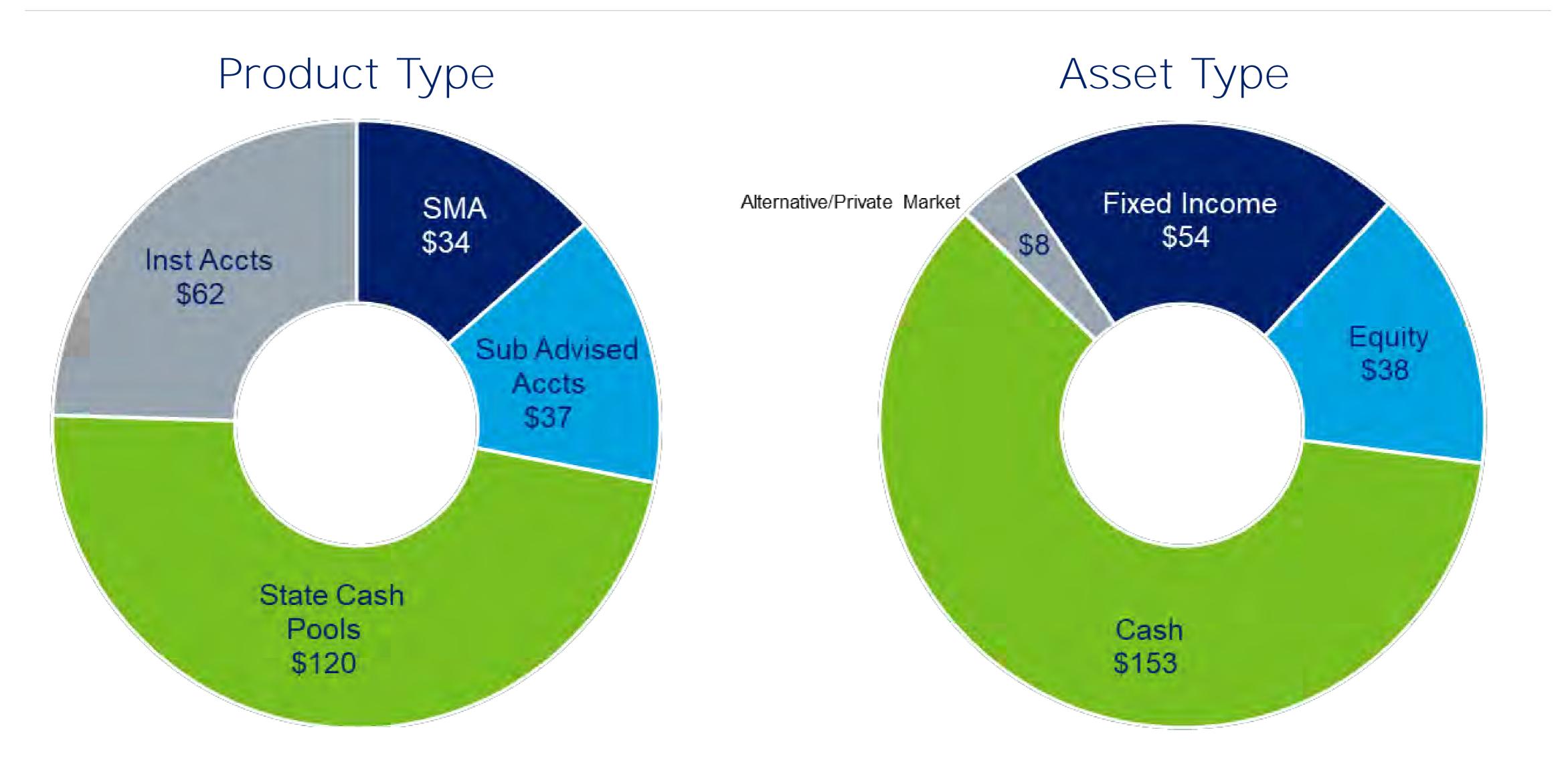
Industry MMF Source: Investment Company Institute.

<sup>\*\*</sup>FHI MMF Assets, the S&P 500 Index, the Money Stock, and Industry MMF Assets were each indexed to a value of 100 on 12/31/93.

Money Stock is M2 plus Institutional Money Funds, which were formerly reported in M3 (M3 was discontinued on 3/23/06). Money Stock M1 is a measure of the money supply which includes currency in circulation plus demand deposits or checking account balances; M2 is M1 plus net time deposits and retail money funds; Source: Federal Reserve.

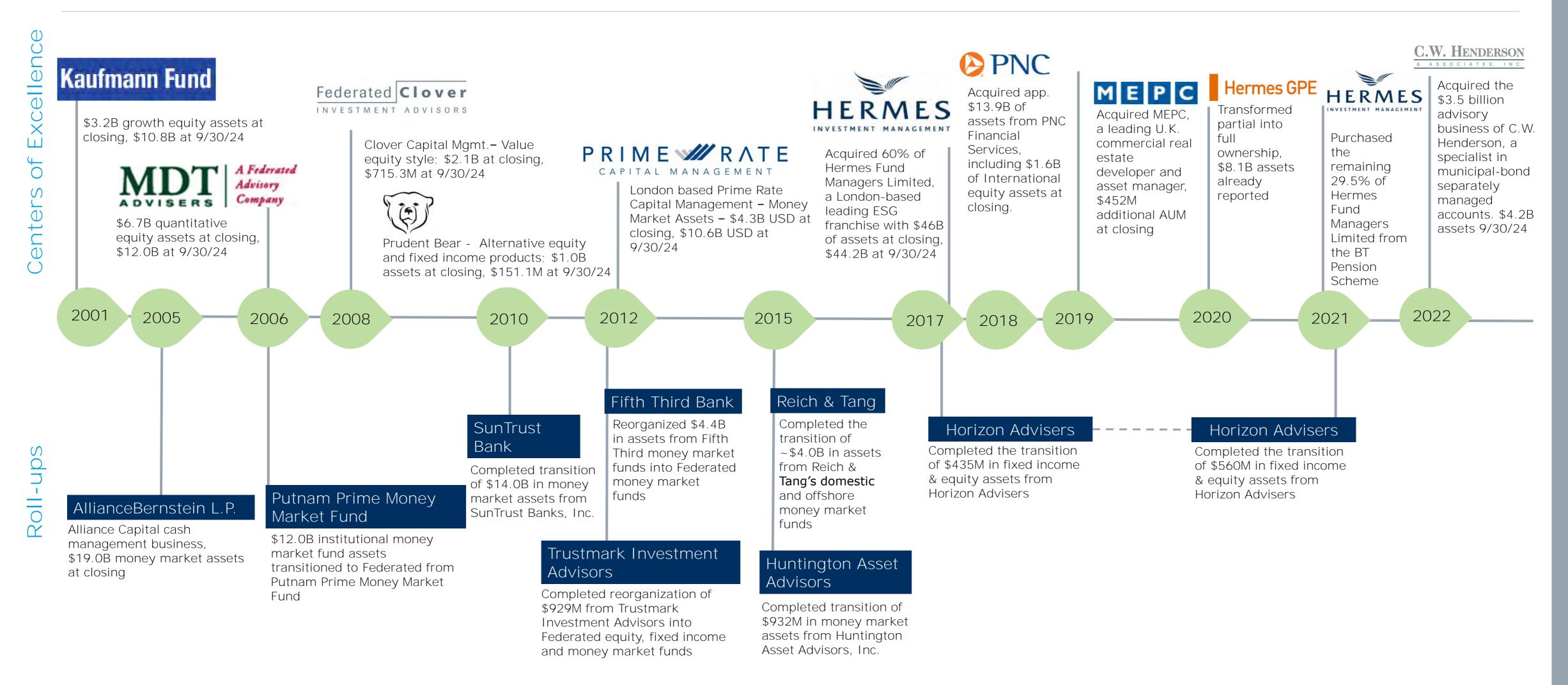
## Separate accounts

Total assets under management: \$253.3 billion as of September 30, 2024 (\$ in billions)



## Acquisitions and alliances

#### Timeline of key historical transactions



- Distribution strength attractive to sellers
- Enhance centers of excellence
- Liquidity management consolidation

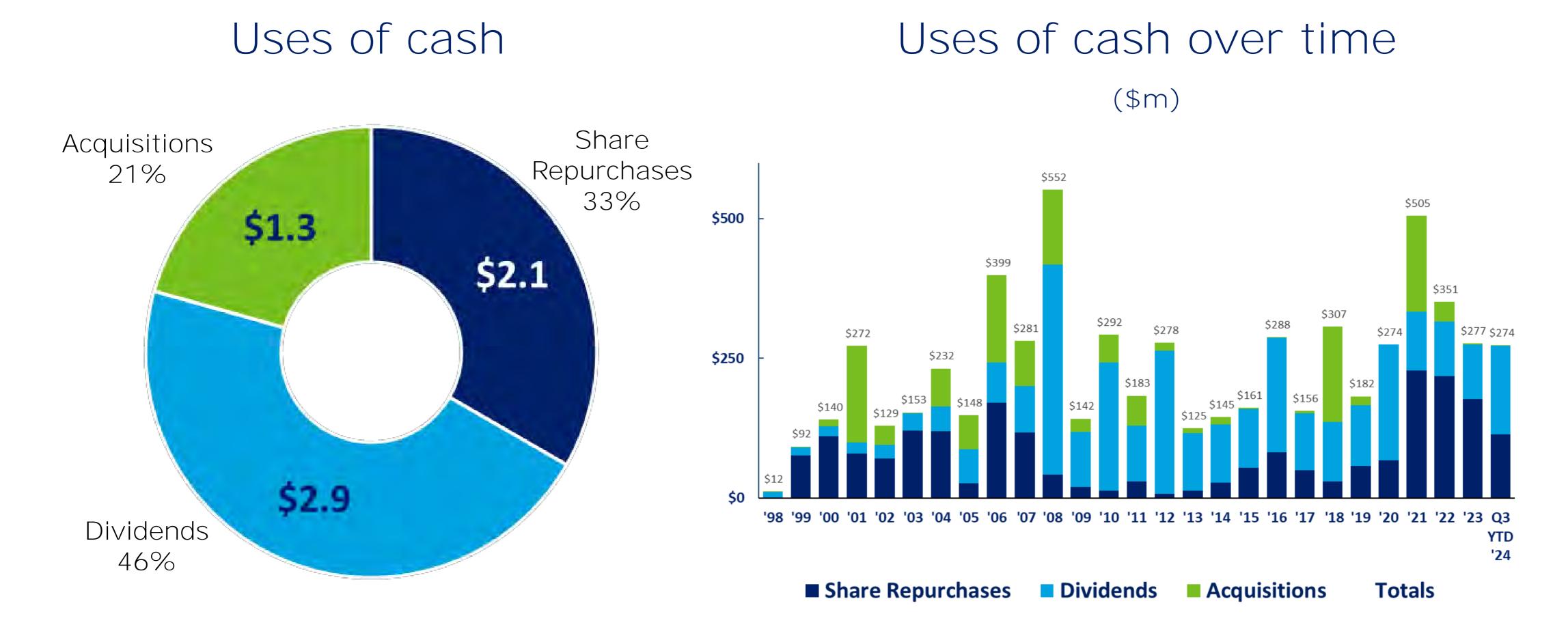
## Global footprint

Assets by region (\$ in billions)



#### Value delivered to shareholders

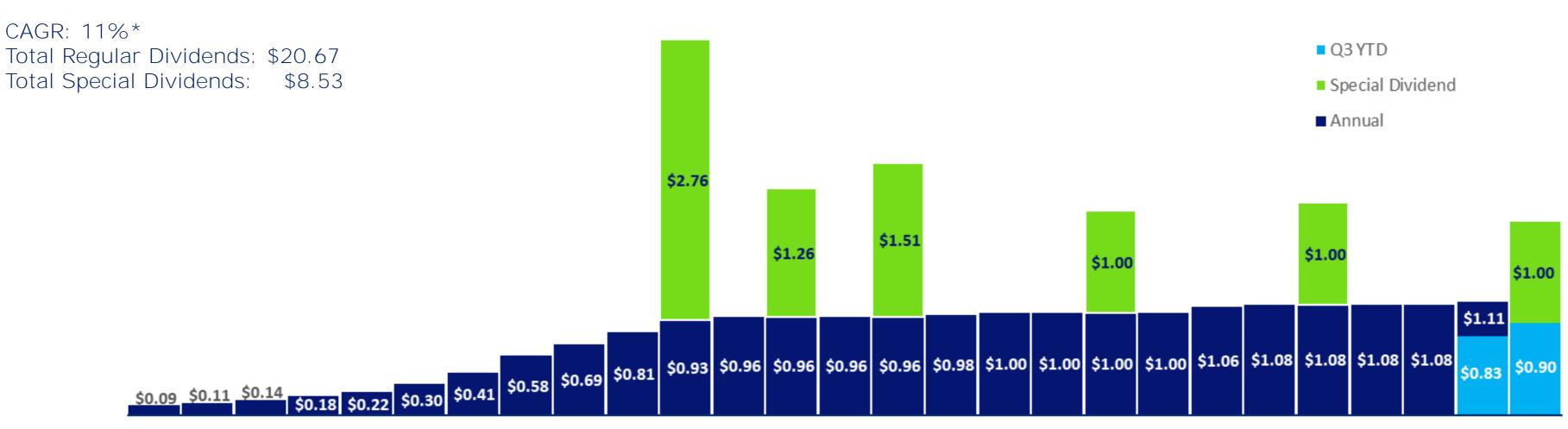
Historical uses of cash (\$ in billions)



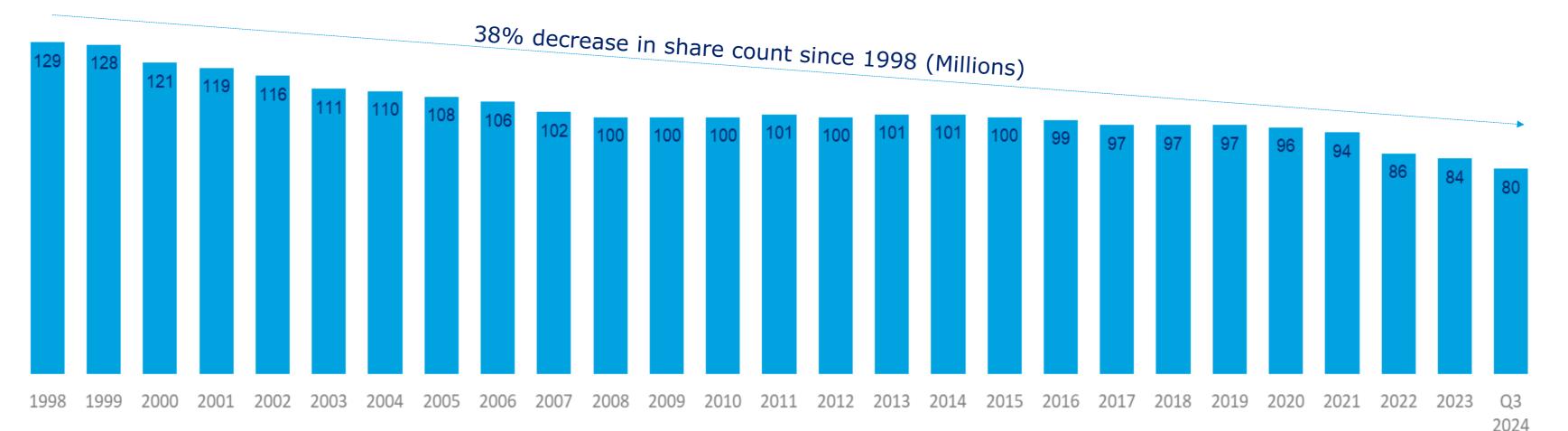
Total Share Repurchase/Acquisition/Dividend since IPO 1998: \$6.3 billion

## Dividend history and weighted average shares outstanding

#### Since IPO in 1998



1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024



Data as of 9/30/24.
\*CAGR '98 - '23, special dividends not included.

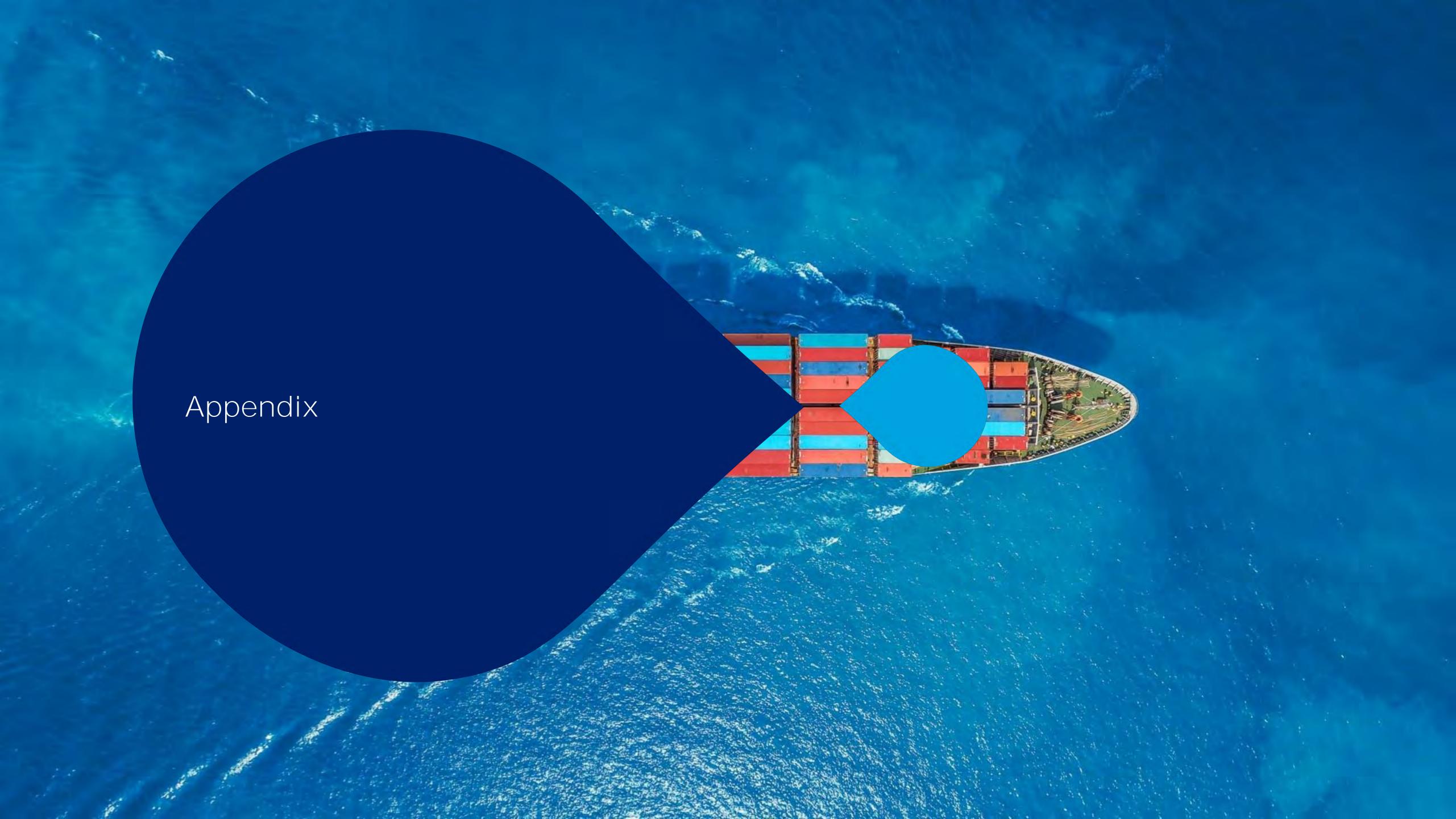
YTD

### Federated Hermes

#### Investment considerations

\*Data as of 9/30/2024





## Appendix

Managed assets by asset class

Managed assets by product type

Equity & Fixed Income fund sales

Equity, Fixed Income Separate Account sales

Revenue & distribution expense by asset type

Financial highlights

## Managed assets by asset class

#### \$ in billions

	Q3 <b>`24</b>	1998**	CAGR* `98 -`24	Q3 <b>`24</b>	Q3 ′23	YoY % Chg.
Money market	\$ 593.0	\$ 77.1	9%	\$ 593.0	\$ 525.1	13%
Equity	83.6	16.4	7%	83.6	77.3	8%
Fixed income	100.2	18.1	7%	100.2	89.8	12%
Alternative/private market	20.7	NA	NA	20.7	20.3	2%
Multi-asset	3.0	NA	NA	3.0	2.7	8%
Total managed assets	\$ 800.5	\$ 111.6	8%	\$ 800.5	\$ 715.2	12%

<sup>\*</sup>Compound Annual Growth Rate.

<sup>\*\*</sup>In 1998 Multi-asset and certain Alternative/Private Market products were categorized as Equity.

Total may not equal the sum of the parts due to rounding.

## Managed assets by product type

#### \$ in billions

	Q3 <b>`24</b>	1998**	CAGR* `98 -`24	Q3 <b>`24</b>	Q3 ′23	% Chg.
Funds						
Money market	\$ 440.4	\$ 77.1	7%	\$ 440.4	\$ 384.9	14%
Equity	45.4	15.5	4%	45.4	40.8	11%
Fixed income	46.0	16.4	4%	46.0	42.6	8%
Alternative/private markets	12.6	NA	NA	12.6	12.4	1%
Multi-asset	2.8	NA	NA	2.8	2.6	9%
Total Fund Assets	\$ 547.2	\$ 109.0	7%	\$ 547.2	\$ 483.3	13%
Separate Accounts						
Money market	\$ 152.6	NA	NA	\$ 152.6	\$ 140.2	9%
Equity	38.2	0.9	16%	38.2	36.5	5%
Fixed income	54.1	1.7	15%	54.1	47.2	15%
Alternative/private markets	8.1	NA	NA	8.1	7.9	2%
Multi-asset	0.1	NA	NA	0.1	0.1	5%
Total sep. accts.	\$ 253.3	\$ 2.6	20%	\$ 253.3	\$ 232.0	9%
Total managed assets	\$ 800.5	\$ 111.6	8%	\$ 800.5	\$ 715.2	12%

<sup>\*</sup>Compound Annual Growth Rate.

<sup>\*\*</sup>In 1998 Multi-asset and certain Alternative/Private Market products were categorized as Equity.

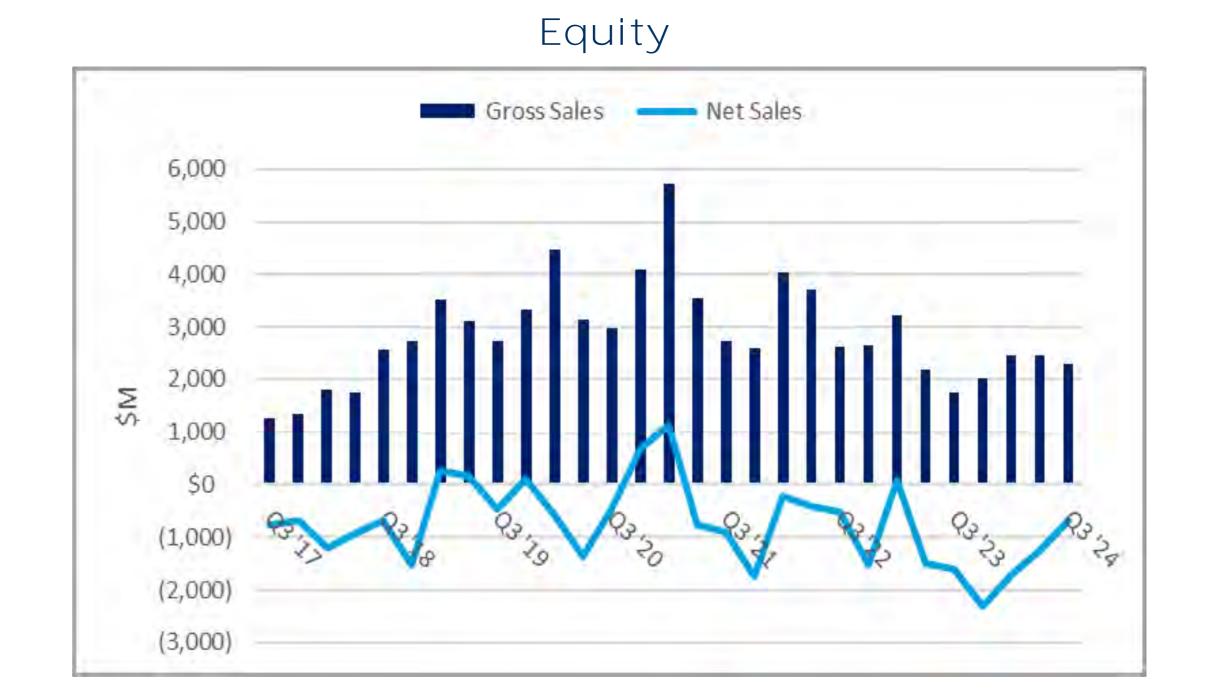
Totals may not equal sum of parts due to rounding.

## Equity\* and fixed-income fund sales

#### \$ in millions

#### Fixed Income





Fixed Income	2021	2022	2023	Q3 2024 YTD	Total
Gross sales	\$30,862	\$18,403	\$14,739	\$11,251	\$75,255
Net sales	\$5,960	\$(11,466)	\$(1,869)	\$239	\$(7,136)

Equity	2021	2022	2023	Q3 2024 YTD	Total
Gross sales	\$14,564	\$13,037	\$9,180	\$7,212	\$43,993
Net sales	\$(2,245)	\$(2,656)	\$(5,337)	\$(3,631)	\$(13,869)

## Equity\* and fixed-income separate account sales

#### \$ in millions

#### Fixed Income



Fixed Income	2021	2022	2023	Q3 2024 YTD	Total
Gross sales	\$11,764	\$9,613	\$12,070	\$7,939	\$41,386
Net sales	\$6,922	\$4,756	\$4,786	\$915	\$17,379

#### Equity



Equity	2021	2022	2023	Q3 2024 YTD	Total
Gross sales	\$7,566	\$11,191	\$8,696	\$4,245	\$31,698
Net sales	\$(3,322)	\$712	\$(2,077)	\$(4,699)	\$(9,386)

## Revenue and distribution expense by asset type

#### Reconciliation of non-GAAP measure (\$ in millions)

	Q3 2008	Q3 2009	Q3 2010	Q3 2011	Q3 2012	Q3 2013	Q3 2014	Q3 2015	Q3 2016	Q3 2017	Q3 2018	Q3 2019	Q3 2020	Q3 2021	Q3 2022	Q3 2023	Q3 2024
Revenue By Asset Type																	
Money Markets	\$182.7	\$183.5	\$124.1	\$93.2	\$111.5	\$75.9	\$65.0	\$78.3	\$131.8	\$112.6	\$101.3	\$138.2	\$143.4	\$55.7	\$170.5	\$186.8	\$208.4
Equity	\$91.3	\$71.4	\$71.0	\$71.8	\$73.3	\$83.3	\$100.1	\$107.7	\$115.3	\$118.7	\$138.6	\$136.7	\$138.6	\$172.3	\$127.2	\$123.5	\$117.8
Fixed Income	\$29.3	\$36.1	\$44.4	\$46.2	\$51.2	\$49.4	\$49.2	\$48.1	\$47.3	\$46.9	\$45.9	\$45.0	\$49.4	\$60.6	\$49.2	\$47.1	\$49.5
Alternative/Private Market											\$10.5	\$9.1	\$22.2	\$26.6	\$24.4	\$36.1	\$23.1
Multi-asset											\$9.7	\$8.4	\$7.5	\$7.1	\$5.6	\$4.8	\$4.8
Other	\$2.4	\$1.7	\$1.9	\$2.2	\$2.0	\$2.9	\$2.4	\$0.2	\$0.2	\$0.1	\$2.7	\$2.9	\$3.4	\$4.1	\$4.2	\$4.4	\$4.8
Total	\$305.7	\$292.7	\$241.4	\$213.4	\$238.0	\$211.5	\$216.7	\$234.3	\$294.6	\$278.2	\$308.6	\$340.3	\$364.5	\$326.6	\$381.1	\$402.7	\$408.5
Distribution Expense By As	sset Type																
Money Markets	\$90.7	\$79.7	\$50.6	\$34.9	\$44.2	\$30.5	\$25.8	\$30.9	\$67.9	\$55.2	\$47.7	\$64.4	\$51.6	\$13.5	\$72.8	\$72.1	\$78.1
Equity	\$16.0	\$11.4	\$10.2	\$9.9	\$9.3	\$11.7	\$17.2	\$19.0	\$21.8	\$20.1	\$14.9	\$14.4	\$13.7	\$16.0	\$11.0	\$10.8	\$10.9
Fixed Income	\$7.9	\$9.4	\$10.6	\$10.4	\$11.8	\$10.6	\$9.7	\$8.7	\$9.1	\$9.5	\$6.0	\$6.5	\$6.1	\$6.9	\$5.7	\$5.5	\$5.7
Alternative/Private Market											\$0.1	\$0.1	\$0.1	\$0.1	\$0.2	\$0.4	\$0.2
Multi-asset											\$3.4	\$2.7	\$2.2	\$1.9	\$1.2	\$1.0	\$0.9
Other	\$0.4	\$0.5	\$0.4	\$0.6	\$0.8	\$0.6	\$0.8	\$0.2	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.1	\$0.0	\$0.0	\$0.1
Total	\$115.0	\$101.0	\$71.8	\$55.8	\$66.1	\$53.4	\$53.5	\$58.8	\$98.8	\$84.8	\$72.1	\$88.1	\$73.7	\$38.5	\$91.0	\$89.8	\$95.9
Revenue Less Distribution	By Asset Typ	ре															
Money Markets	\$92.0	\$103.8	\$73.5	\$58.3	\$67.3	\$45.4	\$39.2	\$47.4	\$63.9	\$57.4	\$53.6	\$73.8	\$91.8	\$42.2	\$97.7	\$114.6	\$130.3
Equity	\$75.3	\$60.0	\$60.8	\$61.9	\$64.0	\$71.6	\$82.9	\$88.7	\$93.5	\$98.6	\$123.7	\$122.3	\$124.9	\$156.3	\$116.1	\$112.7	\$107.0
Fixed Income	\$21.4	\$26.7	\$33.8	\$35.8	\$39.4	\$38.8	\$39.5	\$39.4	\$38.2	\$37.4	\$39.9	\$38.5	\$43.3	\$53.7	\$43.5	\$41.7	\$43.8
Alternative/Private Market											\$10.4	\$9.1	\$22.1	\$26.5	\$24.2	\$35.6	\$22.8
Multi-asset											\$6.3	\$5.7	\$5.3	\$5.3	\$4.4	\$3.9	\$3.9
Other	\$2.0	\$1.3	\$1.5	\$1.6	\$1.2	\$2.3	\$1.6	\$0.0	\$0.2	\$0.1	\$2.7	\$2.9	\$3.4	\$4.1	\$4.2	\$4.3	\$4.7
Total	\$190.7	\$191.7	\$169.6	\$157.6	\$171.9	\$158.1	\$163.2	\$175.5	\$195.8	\$193.4	\$236.5	\$252.3	\$290.7	\$288.1	\$290.1	\$312.8	\$312.6
Revenue Less Distribution	By Asset Typ	oe (As a %	of Total)														
Money Markets	48%	54%	43%	37%	39%	29%	24%	27%	33%	30%	23%	29%	32%	15%	34%	37%	42%
Equity	39%	31%	36%	39%	37%	45%	51%	51%	48%	51%	52%	48%	43%	54%	40%	36%	34%
Fixed Income	11%	14%	20%	23%	23%	25%	24%	22%	20%	19%	17%	15%	15%	19%	15%	13%	14%
Alternative/Private Market											4%	4%	8%	9%	8%	11%	7%
Multi-asset											3%	2%	2%	2%	2%	1%	1%
Other							401	001	00/	00/	10/	40/	10/	10/	10/	401	20/
Other	1%	1%	1%	1%	1%	1%	1%	0%	0%	0%	1%	1%	1%	1%	1%	1%	2%

## Financial highlights

#### \$ in millions

BALANCE SHEET HIGHLIGHTS	9/30/24	12/31/23	12/31/22	12/31/21	12/31/20	12/31/19	12/31/18	12/31/17	12/31/16	12/31/15	12/31/14
Cash & Investments (a)	\$565	\$561	\$522	\$427	\$439	\$341	\$190	\$370	\$301	\$347	\$297
Long-Term Debt	348	348	348	223	75	100	135	170	191	217	242
Retained Earnings (b,d)	1,208	1,195	1,016	1,187	1,028	930	792	697	530	546	505
Treasury Stock (d)	(623)	(521)	(365)	(538)	(325)	(281)	(287)	(279)	(255)	(192)	(165)
Permanent Equity	1,084	1,128	1,046	1,114	1,137	1,041	857	761	596	649	610
USES OF CASH	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014
Share Repurchase (c)	\$114	\$177	\$218	\$228	\$67	\$16	\$29	\$49	\$82	\$54	\$27
Dividends	159	98	98	106	208	109	107	102	205	105	105
Total	\$273	\$275	\$316	\$334	\$275	\$125	\$136	\$151	\$287	\$159	\$132
As % of Net Income (e)	149%	92%	132%	124%	84%	46%	62%	52%	137%	93%	89%
Acquisition Related*	\$1	\$1	\$35	\$173	(\$1)	\$57	\$171	\$5	\$1	\$2	\$13
Diluted Weighted Avg. Shares In M for YTD Period Ended	79.8	83.9	85.6	93.6	96.4	97.3	96.9	97.4	99.1	100.5	100.7

a) The portion of cash and investments related to consolidated products and noncontrolling interest was \$65M, \$39M, \$71m, \$27m, \$85m, \$30m, \$35m, \$13m, \$6m, \$17m, and \$10m for the periods ending 9/30/24, 12/31/23, 12/31/22, 12/31/21, 12/31/19, 12/31/18, 12/31/18, 12/31/16, 12/31/16, 12/31/15, 12/31/14, 12/31/13, and 12/31/12, respectively.

<sup>(</sup>b) The portion of retained earnings related to consolidated products was (-\$2m), (-\$2m), \$2m, and \$1m for the periods ending 12/31/15, 12/31/13, and 12/31/12, respectively.

(c) Since the inception of its first share repurchase program in 1999, FHI has bought 73,726,459 (open market - excluding restricted shares) for \$2.1B. At September 30, 2024, FHI holds 17,700,744 shares in treasury. Shares outstanding at September 30, 2024 are 81,813,712.

<sup>(</sup>d) During 2022, the board of directors authorized the retirement of 10 million treasury stock by \$313.8 million. During 2014, the board of directors authorized the retirement of 20 million treasury shares, which reduced Treasury stock by \$587.3 million.

<sup>(</sup>e) FHI 2017 results included \$70.4 million of net income due to the reduction of the Federal corporate income tax rate from 35 percent to 21 percent resulting from the enactment of the Tax Cuts and Jobs Act of 2017, which was signed into law on December 22, 2017. \*Acquisition related Uses of Cash are shown net of cash received.