



Federated Hermes, Inc. reports record assets under management with fourth quarter and full-year 2024 earnings

- Q4 2024 earnings per diluted share of \$1.04; full-year 2024 EPS of \$3.23
- Total assets under management at record \$829.6 billion
- Board declares \$0.31 per share quarterly dividend

(PITTSBURGH, Pa., Jan. 30, 2025) — Federated Hermes, Inc. (NYSE: FHI), a global leader in active investing, today reported earnings per diluted share (EPS) for Q4 2024 of \$1.04, compared to \$0.96 for the same quarter last year, on net income of \$84.7 million for Q4 2024, compared to \$82.2 million for Q4 2023. Full-year 2024 EPS was \$3.23, compared to \$3.40 for 2023 on net income of \$268.3 million for 2024, compared to \$299.0 million for 2023. Federated Hermes' full-year 2024 results include a \$66.3 million non-cash expense, or (\$0.73) per diluted share, related to the Q2 2024 impairment of an indefinite-lived intangible asset.

Federated Hermes' total managed assets were a record \$829.6 billion at Dec. 31, 2024, up \$72.0 billion or 10% from \$757.6 billion at Dec. 31, 2023 and up \$29.1 billion or 4% from \$800.5 billion at Sept. 30, 2024. Average managed assets for Q4 2024 were \$804.4 billion, up \$76.4 billion or 10% from \$728.0 billion reported for Q4 2023 and up \$10.9 billion or 1% from \$793.5 billion reported for Q3 2024.

"Federated Hermes' record assets at year-end were driven by another quarter of money market asset increases, as all segments of our liquidity products offered exceptional cash management resources, as well as opportunities for attractive returns in balanced client portfolios," said J. Christopher Donahue, president and chief executive officer. "We also continued to see investor interest in a range of fixed-income strategies, from multisector to ultrashorts to emerging market debt. In equities, we saw net positive flows into the full range of our quantitative MDT equity products—in large-, mid- and small-cap funds and ETFs."

Federated Hermes' board of directors declared a quarterly dividend of \$0.31 per share. The dividend is payable on Feb. 14, 2025 to shareholders of record as of Feb. 7, 2025. During Q4 2024, Federated Hermes purchased 552,533 shares of Federated Hermes class B common stock for \$22.1 million, bringing the total shares of Class B common stock purchased in 2024 to 4,012,017 shares for \$133.6 million.

Federated Hermes' equity assets were \$79.4 billion at Dec. 31, 2024, up \$0.1 billion from \$79.3 billion at Dec. 31, 2023 and down \$4.2 billion or 5% from \$83.6 billion at Sept. 30, 2024. Top-selling equity funds on a net basis during Q4 2024 were Federated Hermes MDT Mid Cap Growth Fund, Federated Hermes MDT Large Cap Growth Fund, Federated Hermes U.S. SMID Equity Fund, Federated Hermes MDT All Cap Core Fund and Federated Hermes U.S. Strategic Dividend ETF.

Federated Hermes' fixed-income assets were \$98.1 billion at Dec. 31, 2024, up \$3.2 billion or 3% from \$94.9 billion at Dec. 31, 2023 and down \$2.1 billion or 2% from \$100.2 billion at Sept. 30, 2024. Top-selling fixed-income funds on a net basis during Q4 2024 were Federated Hermes Total Return Bond Fund, Federated Hermes Government Ultrashort Fund, Federated Hermes Emerging Markets Debt Fund, Federated Hermes Short-Term Income Fund and Federated Hermes Conservative Municipal Microshort Fund.

Federated Hermes' alternative/private markets assets were \$18.9 billion at Dec. 31, 2024, down \$1.7 billion or 8% from \$20.6 billion at Dec. 31, 2023 and down \$1.8 billion or 9% from \$20.7 billion at Sept. 30, 2024.

Federated Hermes' money market assets were a record \$630.3 billion at Dec. 31, 2024, up \$70.3 billion or 13% from \$560.0 billion at Dec. 31, 2023 and up \$37.3 billion or 6% from \$593.0 billion at Sept. 30, 2024. Money market mutual fund assets were a record \$461.7 billion at Dec. 31, 2024, up \$55.5 billion or 14% from \$406.2 billion at Dec. 31, 2023 and up \$21.3 billion or 5% from \$440.4 billion at Sept. 30, 2024. Federated Hermes' money market separate account assets were a record \$168.6 billion at Dec. 31, 2024, up \$14.8 billion or 10% from \$153.8 billion at Dec. 31, 2023 and up \$16.0 billion or 10% from \$152.6 billion at Sept. 30, 2024.

Financial Summary

Q4 2024 vs. Q4 2023

Revenue increased \$33.2 million or 8% primarily due to an increase in revenue from higher average money market and equity assets.

During Q4 2024, Federated Hermes derived 51% of its revenue from money market assets, 48% from long-term assets (29% from equity assets, 12% from fixed-income assets and 7% from alternative/private markets and multi-asset) and 1% from sources other than managed assets.

Operating expenses increased \$25.3 million or 9% primarily due to an increase in compensation expense primarily from higher incentive compensation, an increase in distribution expenses resulting primarily from higher average managed money market and equity fund assets and an increase in other expense resulting primarily from fluctuations in foreign currency exchange rates.

Nonoperating income (expenses), net decreased \$12.8 million primarily due to a decrease in the market value of investments in Q4 2024 compared to an increase in the market value of investments in Q4 2023.

Q4 2024 vs. Q3 2024

Revenue increased \$16.2 million or 4% primarily due to an increase in revenue from higher average equity and money market assets

Operating expenses increased \$17.5 million or 6% primarily due to an increase in other expense resulting primarily from fluctuations in foreign currency exchange rates, an increase in advertising and promotional expenses and an increase in distribution expenses resulting primarily from higher average managed money market fund assets.

Nonoperating income (expenses), net decreased \$9.0 million primarily due to a decrease in the market value of investments in Q4 2024 compared to an increase in the market value of investments in Q3 2024.

2024 vs. 2023

Revenue increased \$22.5 million or 1% primarily due to an increase in revenue from higher average money market and fixed-income assets. These increases were partially offset by a decrease in carried interest of \$50.0 million, including a decrease of \$32.3 million of carried interest from consolidated carried interest vehicles, which is offset in compensation expense, and a decrease in revenue due to lower average equity and alternative/private markets assets.

During 2024, Federated Hermes derived 51% of its revenue from money market assets, 48% from long-term assets (29% from equity assets, 12% from fixed-income assets and 7% from alternative/private markets and multi-asset) and 1% from sources other than managed assets.

Operating expenses increased by \$48.6 million or 4% primarily due to a \$66.3 million increase in intangible asset-expense resulting from the impairment of an intangible asset in Q2 2024 associated with the 2018 acquisition of Federated Hermes

Limited, offset by a decrease in compensation expense primarily resulting from the previously mentioned lower carried interest from consolidated carried interest vehicles.

Nonoperating income (expenses), net decreased \$3.6 million primarily due to a smaller increase in the market value of investments in 2024 compared to the increase in the market value of investments in 2023. This decrease was partially offset by an increase in investment income from larger investment balances and an increase in yields due to higher interest rates.

Earnings call information

Federated Hermes will host an earnings conference call at 9 a.m. Eastern on Jan. 31, 2025. Investors are invited to listen to the earnings teleconference by calling 888-506-0062 (domestic) or 973-528-0011 (international) prior to the 9 a.m. start time. To listen online, visit FederatedHermes.com/us at least 15 minutes prior to register and join the call. A replay will be available at approximately 12:30 p.m. Eastern on Jan. 31, 2025. To access the telephone replay, dial 877-481-4010 (domestic) or 919-882-2331 (international) and enter access code 51862. The online replay will be available via FederatedHermes.com/us for one year.

About Federated Hermes

Federated Hermes, Inc. is a global leader in active, responsible investment management, with \$829.6 billion in assets under management¹. We deliver investment solutions that help investors target a broad range of outcomes and provide equity, fixed-income, alternative/private markets, multi-asset and liquidity management strategies to more than 10,000 institutions and intermediaries worldwide. Our clients include corporations, government entities, insurance companies, foundations and endowments, banks and broker/dealers. Headquartered in Pittsburgh, Federated Hermes has more than 2,000 employees in London, New York, Boston and offices worldwide.

Federated Hermes ranks in the top 7% of equity fund managers, the top 9% of money market fund managers and the top 10% of fixed-income fund managers² in the industry. For more information, including an analyst presentation, visit

FederatedHermes.com/us.

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- 1) As of Dec. 31, 2024.
- 2) Morningstar, Dec. 31, 2024. Based on U.S. fund flows rankings.

Federated Securities Corp. is distributor of the Federated Hermes funds.

Certain statements in this press release, such as those related to performance, investment strategies and uses, investor preferences and demand, asset flows and asset mix constitute or may constitute forward-looking statements, which involve known and unknown risks, uncertainties and other factors that may cause the actual results, levels of activity, performance or achievements of the company, or industry results, to be materially different from any future results, levels of activity, performance or achievements expressed or implied by such forward-looking statements. Forward-looking statements can include statements that do not relate strictly to historical or current facts and are typically identified by words or phrases such as "trend," "forecast," "project," "predict," "potential," "approximate," "opportunity," "believe," "expect," "anticipate," "current," "intention," "estimate," "position," "projection," "plan," "assume," "continue," "remain," "maintain," "sustain," "seek," "achieve," and similar expressions, or future or conditional verbs such as "will," "would," "should," "could," "can," "may" and similar expressions. Any forward-looking statement, and Federated Hermes' level of business activity and financial results, are inherently subject to significant business, market, economic, competitive, regulatory and other risks and uncertainties, many of which are difficult to predict and beyond Federated Hermes' control. Other risks and uncertainties include the ability of the company to predict the level of fee waivers and expenses in future quarters, predict whether performance fees or carried interest will be earned and retained, the ability of the company to sustain product demand, the timing and level of product sales and redemptions, market appreciation or depreciation, revenues, and asset levels, flows and mix, which could vary significantly depending on various factors, such as market conditions, investment performance and investor behavior. Other risks and uncertainties include the risk factors discussed in the company's annual and quarterly reports as filed with the Securities and Exchange Commission. As a result, no assurance can be given as to future results, levels of activity, performance or achievements, and neither the company nor any other person assumes responsibility for the accuracy and completeness, or updating, of such statements in the future.

Unaudited Condensed Consolidated Statements of Income

(in thousands, except per share data)

(in thousands, except per share data)							
		Quarter	En	ded	% Change	Quarter Ended	% Change Q3
	De	ec. 31, 2024	1	Dec. 31, 2023	Q4 2023 to Q4 2024	Sept. 30, 2024	2024 to Q4 2024
Revenue						-	
Investment advisory fees, net	\$	288,329	\$	264,693	9 %	\$ 274,621	5 %
Administrative service fees, net		99,711		90,930	10	97,687	2
Other service fees, net		36,643		35,874	2	36,148	1
Total Revenue		424,683		391,497	8	408,456	4
Operating Expenses							
Compensation and related		137,165		127,504	8	136,027	1
Distribution		98,070		90,940	8	95,859	2
Systems and communications		23,843		20,944	14	23,656	1
Professional service fees		20,307		16,632	22	19,849	2
Office and occupancy		10,328		10,159	2	9,884	4
Advertising and promotional		7,785		9,684	(20)	5,378	45
Travel and related		4,058		4,308	(6)	4,221	(4)
Intangible asset related		3,230		3,676	(12)	3,504	(8)
Other		9,470		5,080	86	(1,664)	NM
Total Operating Expenses		314,256		288,927	9	296,714	6
Operating Income		110,427		102,570	8	111,742	(1)
Nonoperating Income (Expenses)							
Investment income (loss), net		5,037		17,418	(71)	14,015	(64)
Debt expense		(3,187))	(3,142)	1	(3,170)	1
Other, net		54		461	(88)	16	238
Total Nonoperating Income (Expenses), net		1,904		14,737	(87)	10,861	(82)
Income before income taxes		112,331		117,307	(4)	122,603	(8)
Income tax provision		28,477		31,260	(9)	32,262	(12)
Net income including the noncontrolling interests in subsidiaries		83,854		86,047	(3)	90,341	(7)
Less: Net (loss) income attributable to the noncontrolling interests in subsidiaries		(862))	3,869	(122)	2,803	(131)
Net Income	\$	84,716	\$	82,178	3 %	\$ 87,538	(3)%
Amounts Attributable to Federated Hermes, Inc.							
Earnings Per Share ¹							
Basic and diluted	\$	1.04	\$	0.96	8 %	\$ 1.06	(2)%
Weighted-Average Shares Outstanding							
Basic		78,300		81,961		78,690	
Diluted		78,300		81,973		78,706	
Dividends Declared Per Share	\$	0.31	\$	0.28		\$ 0.31	

¹⁾ Unvested share-based awards that receive non-forfeitable dividend rights are deemed participating securities and are required to be considered in the computation of earnings per share under the "two-class method." As such, total net income of \$3.6 million, \$3.6 million and \$3.7 million available to unvested restricted Federated Hermes shareholders for the quarterly periods ended Dec. 31, 2024, Dec. 31, 2023 and Sept. 30, 2024, respectively, was excluded from the computation of earnings per share.

Unaudited Condensed Consolidated Statements of Income

(in thousands, except per share data)

(in thousands, except per share data)					
			Y	ear Ended	
	De	ec. 31, 2024	D	ec. 31, 2023	% Change
Revenue					
Investment advisory fees, net	\$	1,097,866	\$	1,115,783	(2)%
Administrative service fees, net—affiliates		387,531		343,332	13
Other service fees, net		146,696		150,459	(3)
Total Revenue		1,632,093		1,609,574	1
Operating Expenses					
Compensation and related		540,486		563,388	(4)
Distribution		382,327		371,198	3
Systems and communications		92,515		84,203	10
Intangible asset related		79,361		13,870	472
Professional service fees		78,353		69,514	13
Office and occupancy		39,946		45,069	(11)
Advertising and promotional		24,090		22,992	5
Travel and related		15,399		15,409	0
Other		18,149		36,382	(50)
Total Operating Expenses		1,270,626		1,222,025	4
Operating Income		361,467		387,549	(7)
Nonoperating Income (Expenses)					
Investment income (loss), net		32,668		35,740	(9)
Debt expense		(12,665)		(12,519)	1
Other, net		139		562	(75)
Total Nonoperating Income (Expenses), net		20,142		23,783	(15)
Income before income taxes		381,609		411,332	(7)
Income tax provision		113,179		106,551	6
Net income including the noncontrolling interests in subsidiaries		268,430		304,781	(12)
Less: Net income attributable to the noncontrolling interests in subsidiaries		116		5,801	(98)
Net Income	\$	268,314	\$	298,980	(10)%
Amounts Attributable to Federated Hermes, Inc.					
Earnings Per Share ¹					
Basic and diluted	\$	3.23	\$	3.40	(5)%
Weighted-Average Shares Outstanding					
Basic		79,426		83,858	
Diluted		79,430		83,863	
Dividends Declared Per Share	\$	2.21	\$	1.11	

¹⁾ Unvested share-based awards that receive non-forfeitable dividend rights are deemed participating securities and are required to be considered in the computation of earnings per share under the "two-class method." As such, total net income of \$11.6 million and \$14.0 million available to unvested restricted Federated Hermes shareholders for the years ended Dec. 31, 2024 and Dec. 31, 2023, respectively, was excluded from the computation of earnings per share.

Unaudited Condensed Consolidated Balance Sheets			
(in thousands)	Do	ec. 31, 2024	Dec. 31, 2023
Assets			
Cash and other investments	\$	641,042	\$ 560,675
Other current assets		140,310	160,054
Intangible assets, net, including goodwill		1,132,699	1,216,605
Other long-term assets		170,633	164,510
Total Assets	\$	2,084,684	\$ 2,101,844
Liabilities, Redeemable Noncontrolling Interests and Equity			
Current liabilities	\$	289,193	\$ 287,343
Long-term debt		348,106	347,843
Other long-term liabilities		296,665	312,561
Redeemable noncontrolling interests		55,514	25,845
Equity excluding treasury stock		1,728,044	1,649,655
Treasury stock		(632,838)	(521,403)
Total Liabilities, Redeemable Noncontrolling Interests and Equity	\$	2,084,684	\$ 2,101,844

Unaudited Changes in Long-Term Assets - By Asset Class

(in millions)		Qua	Year Ended				
	De	c. 31, 2024 Sep	ot. 30, 2024	Dec. 31, 2023	Dec. 31,	2024	Dec. 31, 2023
Equity							
Beginning assets	\$	83,609 \$	77,851 \$	77,315	\$ 7	79,291	\$ 81,523
Sales ¹		4,868	3,607	3,335		16,201	17,732
Redemptions ¹		(7,388)	(5,046)	(8,005)	(2	26,856)	(24,742)
Net sales (redemptions) ¹		(2,520)	(1,439)	(4,670)	(10,655)	(7,010)
Net exchanges		(39)	(4)	(6)		(29)	120
Impact of foreign exchange ²		(1,313)	725	891		(1,143)	538
Market gains and (losses) ³		(314)	6,476	5,761	,	11,959	4,120
Ending assets	\$	79,423 \$	83,609 \$	79,291	\$	79,423	\$ 79,291
Fixed Income							
Beginning assets	\$	100,171 \$	95,294 \$	89,765	\$	94,920	\$ 86,743
Sales ¹		6,400	7,345	7,594	2	25,590	26,809
Redemptions ¹		(7,345)	(5,942)	(6,669)	(2	25,381)	(23,892)
Net sales (redemptions) ¹		(945)	1,403	925		209	2,917
Net exchanges		35	(12)	7		(163)	(113)
Impact of foreign exchange ²		(160)	98	143		(141)	128
Market gains and (losses) ³		(1,042)	3,388	4,080		3,234	5,245
Ending assets	\$	98,059 \$	100,171 \$	94,920	\$ 9	98,059	\$ 94,920
Alternative / Private Markets							
Beginning assets	\$	20,683 \$	20,061 \$	20,337	\$ 2	20,551	\$ 20,802
Sales ¹		618	558	700		2,584	3,268
Redemptions ¹		(1,487)	(881)	(755)		(4,285)	(3,158)
Net sales (redemptions) ¹		(869)	(323)	(55)		(1,701)	110
Net exchanges		(1)	12	(3)		187	(9)
Impact of foreign exchange ²		(1,188)	1,017	836		(376)	981
Market gains and (losses) ³		239	(84)	(564)		203	(1,333)
Ending assets	\$	18,864 \$	20,683 \$	20,551	\$	18,864	
Multi-asset							
Beginning assets	\$	2,958 \$	2,876 \$	2,728	\$	2,867	\$ 2,989
Sales ¹		45	38	34		169	144
Redemptions ¹		(97)	(94)	(142)		(416)	(548)
Net sales (redemptions) ¹		(52)	(56)	(108)		(247)	(404)
Net exchanges		8	4	8		13	11
Market gains and (losses) ³		(31)	134	239		250	271
Ending assets	\$	2,883 \$	2,958 \$	2,867	\$	2,883	
Total Long-term Assets							
Beginning assets	\$	207,421 \$	196,082 \$	190,145	\$ 19	97,629	\$ 192,057
Sales ¹	*	11,931	11,548	11,663		14,544	47,953
Redemptions ¹		(16,317)	(11,963)	(15,571)		56,938)	(52,340)
Net sales (redemptions) ¹		(4,386)	(415)	(3,908)		12,394)	(4,387)
Net exchanges		3	0	6	(8	9
Impact of foreign exchange ²		(2,661)	1,840	1,870		(1,660)	1,647
Market gains and (losses) ³		(1,148)	9,914	9,516		15,646	8,303
Ending assets	\$	199,229 \$	207,421 \$			99,229	

¹⁾ For certain accounts, including separately managed accounts, institutional accounts, certain sub-advised funds and other managed products, Sales and Redemptions are calculated as the remaining difference between beginning and ending assets after the calculation of total investment return.

²⁾ Reflects the impact of translating non-U.S. dollar denominated assets under management (AUM) into U.S. dollars for reporting purposes.

³⁾ Reflects the approximate changes in the fair value of the securities held by the portfolios and, to a lesser extent, reinvested dividends, distributions and net investment income.

Unaudited Changes in Long-Term Assets - By Asset Class and Product Type

(in millions)

Quarter Ended

Dec. 31, 2024

		Equ	ıity		Fixed Income Alternative / Private Markets Multi-asset		Total													
	I	Funds		eparate ecounts ¹		Funds	Separate Accounts ¹		Funds	Separate nds Accounts ¹		Funds		Funds Separate Accounts ¹		Separa ds Accour		Funds		eparate ccounts 1
Beginning assets	\$	45,391	\$	38,218	\$	46,027	\$	54,144	\$ 12,558	\$	8,125	\$	\$ 2,823 \$ 135 \$		\$ 106,799	\$	100,622			
Sales		3,127		1,741		4,056		2,344	477		141		44		1	7,704		4,227		
Redemptions		(3,442)		(3,946)		(3,748)		(3,597)	(1,112)		(375)		(90)		(7)	(8,392)		(7,925)		
Net sales (redemptions)		(315)		(2,205)		308		(1,253)	(635)		(234)		(46)		(6)	(688)		(3,698)		
Net exchanges		(39)		0		36		(1)	(1)		0		8		0	4		(1)		
Impact of foreign exchange ²		(604)		(709)		(96)		(64)	(672)		(516)		0		0	(1,372)		(1,289		
Market gains and (losses) ³		(681)		367		(725)		(317)	251		(12)		(21)		(10)	(1,176)		28		
Ending assets	\$	43,752	\$	35,671	\$	45,550	\$	52,509	\$ 11,501	\$	7,363	\$	2,764	\$	119	\$ 103,567	\$	95,662		

Year Ended

Dec. 31, 2024

		Equ	ity	Fixed Income		Alternative / Private Markets				Multi	-asset	Total		
	Fun	nds	Separate Accounts ¹	Funds	Separate Accounts ¹	Separate Funds Accounts ¹		Funds	Separate Accounts ¹	Funds	Separa Accoun			
Beginning assets	\$ 42	2,513	\$ 36,778	\$ 43,908	\$ 51,012	\$	12,379	9 \$ 8,172		\$ 2,730	\$ 137	\$ 101,530	\$ 96,0)99
Sales	10	0,220	5,981	15,307	10,283		2,144		440	163	6	27,834	16,7	710
Redemptions	(13	3,979)	(12,877)	(14,760)	(10,621)		(3,478)		(807)	(396)	(20)	(32,613)	(24,3	325)
Net sales (redemptions)	(3	3,759)	(6,896)	547	(338)		(1,334)		(367)	(233)	(14)	(4,779)	(7,6	515)
Net exchanges		(29)	0	(145)	(18)		187		0	13	0	26	((18)
Impact of foreign exchange ²		(453)	(690)	(68)	(73)		(216)		(160)	0	0	(737)	(9	923)
Market gains and (losses) ³	4	5,480	6,479	1,308	1,926		485		(282)	254	(4)	7,527	8,1	119
Ending assets	\$ 43	3,752	\$ 35,671	\$ 45,550	\$ 52,509	\$	11,501	\$	7,363	\$ 2,764	\$ 119	\$ 103,567	\$ 95,6	562

¹⁾ Includes separately managed accounts, institutional accounts, certain sub-advised funds and other managed products. For certain accounts, Sales and Redemptions are calculated as the remaining difference between beginning and ending assets after the calculation of total investment return.

²⁾ Reflects the impact of translating non-U.S. dollar denominated AUM into U.S. dollars for reporting purposes.

³⁾ Reflects the approximate changes in the fair value of the securities held by the portfolios and, to a lesser extent, reinvested dividends, distributions and net investment income.

Unaudited Changes in Long-Term Assets - By Product Type

(in millions)

			Year Ended				
	Dec	. 31, 2024	Sept. 30, 2024	Dec. 31, 2023	Dec	. 31, 2024	Dec. 31, 2023
Total Fund Assets							
Beginning assets	\$	106,799 \$	101,247	\$ 98,378	\$	101,530	\$ 102,423
Sales		7,704	6,646	5,999		27,834	26,191
Redemptions		(8,392)	(7,234)	(9,578)		(32,613)	(34,003)
Net sales (redemptions)		(688)	(588)	(3,579)		(4,779)	(7,812)
Net exchanges		4	14	(7)		26	3
Impact of foreign exchange ¹		(1,372)	1,060	1,002		(737)	1,025
Market gains and (losses) ²		(1,176)	5,066	5,736		7,527	5,891
Ending assets	\$	103,567 \$	106,799	\$ 101,530	\$	103,567	\$ 101,530
Total Separate Accounts Assets ³							
Beginning assets	\$	100,622 \$	94,835	\$ 91,767	\$	96,099	\$ 89,634
Sales ⁴		4,227	4,902	5,664		16,710	21,762
Redemptions ⁴		(7,925)	(4,729)	(5,993)		(24,325)	(18,337)
Net sales (redemptions) ⁴		(3,698)	173	(329)		(7,615)	3,425
Net exchanges		(1)	(14)	13		(18)	6
Impact of foreign exchange ¹		(1,289)	780	868		(923)	622
Market gains and (losses) ²		28	4,848	3,780		8,119	2,412
Ending assets	\$	95,662 \$	100,622	\$ 96,099	\$	95,662	\$ 96,099
Total Long-term Assets ³							
Beginning assets	\$	207,421 \$	196,082	\$ 190,145	\$	197,629	\$ 192,057
Sales ⁴		11,931	11,548	11,663		44,544	47,953
Redemptions ⁴		(16,317)	(11,963)	(15,571)		(56,938)	(52,340)
Net sales (redemptions) ⁴		(4,386)	(415)	(3,908)		(12,394)	(4,387)
Net exchanges		3	0	6		8	9
Impact of foreign exchange ¹		(2,661)	1,840	1,870		(1,660)	1,647
Market gains and (losses) ²		(1,148)	9,914	9,516		15,646	8,303
Ending assets	\$	199,229 \$	207,421	\$ 197,629	\$	199,229	\$ 197,629

 $^{1) \} Reflects \ the \ impact \ of \ translating \ non-U.S. \ dollar \ denominated \ AUM \ into \ U.S. \ dollars \ for \ reporting \ purposes.$

²⁾ Reflects the approximate changes in the fair value of the securities held by the portfolios and, to a lesser extent, reinvested dividends, distributions and net investment income.

³⁾ Includes separately managed accounts, institutional accounts, certain sub-advised funds and other managed products.

⁴⁾ For certain accounts, Sales and Redemptions are calculated as the remaining difference between beginning and ending assets after the calculation of total investment return.

Unaudited Managed Assets (in millions)	Dec	e. 31, 2024	Se	pt. 30, 2024	J	une 30, 2024	Ma	arch 31, 2024	I	Dec. 31, 2023
By Asset Class										
Equity	\$	79,423	\$	83,609	\$	77,851	\$	80,157	\$	79,291
Fixed-income		98,059		100,171		95,294		96,325		94,920
Alternative / private markets		18,864		20,683		20,061		20,465		20,551
Multi-asset		2,883		2,958		2,876		2,928		2,867
Total long-term assets		199,229		207,421		196,082		199,875		197,629
Money market		630,349		593,030		586,647		578,811		559,993
Total Managed Assets	\$	829,578	\$	800,451	\$	782,729	\$	778,686	\$	757,622
By Product Type										
Funds:										
Equity	\$	43,752	\$	45,391	\$	42,404	\$	43,415	\$	42,513
Fixed-income		45,550		46,027		43,842		44,481		43,908
Alternative / private markets		11,501		12,558		12,258		12,458		12,379
Multi-asset		2,764		2,823		2,743		2,789		2,730
Total long-term assets		103,567		106,799		101,247		103,143		101,530
Money market		461,720		440,397		425,627		417,102		406,166
Total Fund Assets	\$	565,287	\$	547,196	\$	526,874	\$	520,245	\$	507,696
Separate Accounts:										
Equity	\$	35,671	\$	38,218	\$	35,447	\$	36,742	\$	36,778
Fixed-income		52,509		54,144		51,452		51,844		51,012
Alternative / private markets		7,363		8,125		7,803		8,007		8,172
Multi-asset		119		135		133		139		137
Total long-term assets		95,662		100,622		94,835		96,732		96,099
Money market		168,629		152,633		161,020		161,709		153,827
Total Separate Account Assets	\$	264,291	\$	253,255	\$	255,855	\$	258,441	\$	249,926
Total Managed Assets	\$	829,578	\$	800,451	\$	782,729	\$	778,686	\$	757,622

Unaudited Average Managed Assets	Quarter Ended									
(in millions)	Dec	2. 31, 2024	Se	pt. 30, 2024	J	June 30, 2024	M	arch 31, 2024		Dec. 31, 2023
By Asset Class										
Equity	\$	82,247	\$	80,220	\$	78,137	\$	78,969	\$	76,009
Fixed-income		98,254		97,563		95,484		95,791		91,927
Alternative / private markets		19,754		20,455		20,306		20,485		20,623
Multi-asset		2,934		2,910		2,889		2,874		2,744
Total long-term assets		203,189		201,148		196,816		198,119		191,303
Money market		601,169		592,304		582,758		578,383		536,727
Total Avg. Managed Assets	\$	804,358	\$	793,452	\$	779,574	\$	776,502	\$	728,030
By Product Type										
Funds:										
Equity	\$	45,261	\$	43,632	\$	42,274	\$	42,355	\$	40,296
Fixed-income		45,654		44,977		43,910		43,857		42,705
Alternative / private markets		12,010		12,451		12,331		12,377		12,571
Multi-asset		2,811		2,775		2,737		2,739		2,615
Total long-term assets		105,736		103,835		101,252		101,328		98,187
Money market		445,775		436,418		419,999		414,902		392,946
Total Avg. Fund Assets	\$	551,511	\$	540,253	\$	521,251	\$	516,230	\$	491,133
Separate Accounts:										
Equity	\$	36,986	\$	36,588	\$	35,863	\$	36,614	\$	35,713
Fixed-income		52,600		52,586		51,574		51,934		49,222
Alternative / private markets		7,744		8,004		7,975		8,108		8,052
Multi-asset		123		135		152		135		129
Total long-term assets		97,453		97,313		95,564		96,791		93,116
Money market		155,394		155,886		162,759		163,481		143,781
Total Avg. Separate Account Assets	\$	252,847	\$	253,199	\$	258,323	\$	260,272	\$	236,897
Total Avg. Managed Assets	\$	804,358	\$	793,452	\$	779,574	\$	776,502	\$	728,030

Unaudited Average Managed Assets	Year Ended								
(in millions)		Dec. 31, 2024		Dec. 31, 2023					
By Asset Class									
Equity	\$	79,893	\$	81,348					
Fixed-income		96,773		89,079					
Alternative / private markets		20,250		21,096					
Multi-asset		2,902		2,887					
Total long-term assets		199,818		194,410					
Money market		588,653		511,568					
Total Avg. Managed Assets	\$	788,471	\$	705,978					
By Product Type									
Funds:									
Equity	\$	43,380	\$	43,314					
Fixed-income		44,600		43,482					
Alternative / private markets		12,292		12,999					
Multi-asset		2,766		2,749					
Total long-term assets		103,038		102,544					
Money market		429,273		365,500					
Total Avg. Fund Assets	\$	532,311	\$	468,044					
Separate Accounts:									
Equity	\$	36,513	\$	38,034					
Fixed-income		52,173		45,597					
Alternative / private markets		7,958		8,097					
Multi-asset		136		138					
Total long-term assets		96,780		91,866					
Money market		159,380		146,068					
Total Avg. Separate Account Assets	\$	256,160	\$	237,934					
Total Avg. Managed Assets	\$	788,471	\$	705,978					